

MASTER OF CEREMONY: **Charlotte KAN**,
Moderator and Master of Ceremonies.



2026 INFRAWEEK INAUGURAL DAY

Infrastructure: The Bedrock of the Global New Economic Order

Energy • Digital • Security

SALLE DES CONFÉRENCES (Plenary Sessions)

BLOCH-LAINÉ ROOM (Parallel Sessions)

7:45 Welcome & Registration

8:45 > 9:15 Introduction & Opening Addresses

- **Roland LESCURE**, Minister of the Economy, Finance and Industrial, Energy and Digital Sovereignty
- **Augustin de ROMANET**, Chairman, Paris EUROPLACE

9:15 > 9:30 KEYNOTE DISCUSSION WITH:

- **Patrick POUYANNE**, Chairman & CEO, TotalEnergies
- Moderator: Charlotte KAN, MC and Moderator*

9:30 > 10:15 **PLENARY SESSION 1:**
Infrastructures: from an Asset Class to the Bedrock of the Modern Economies

- **Andrew ALLEY**, Managing Director and Global Head of Infrastructure Investments, PSP Investments
 - **Gwenola CHAMBON**, CEO & Founding Partner, Vauban Infrastructure Partners
 - **Ambroise FAYOLLE**, Vice President, European Investment Bank (EIB)
 - **Henrik RABER**, Global Head of Global Banking, Standard Chartered
- Moderator: Antoine BOUZANQUET, Partner, Orrick*

9:30 > 10:15 **PARALLEL SESSION 1:**
Private Debt Takes the Lead: Rewriting Infrastructure Finance

- **Sergio RODRIGUEZ CASADO**, Partner, Head of Global Funding, Meridiam
 - **Charlotte LAVIT D'HAUTEFORT**, Director Infrastructure Private Debt, Arkea Asset Management
 - **Guillaume LEPRIEUR**, Head of Structured Finance, MUFG
 - **Benoît THIRION**, Partner, Paul Hastings
- Moderator: René KASSIS, Co-Managing Partner, CIO Infrastructure Debt, CapMan*

10:15 > 10:35 **FIRESIDE CHAT 1:**
10 Years On: Infrastructure as an Economic & Strategic Asset

- **Thierry DEAU**, Founder & CEO, Meridiam
 - **Karim MOURAD**, Global Head of Infrastructure, Abu Dhabi Investment Authority
- Moderator: Amir H. JAHANGUIRI, Partner, Willkie Farr & Gallagher*

10:15 > 11:15 **PARALLEL SESSION 2:**
Scaling Private Capital for Energy, Connectivity and Competitiveness

- **Frank AMBERG**, Managing Director and Head of Infrastructure Germany, AltamarCAM, Chair, Invest Europe Infrastructure Roundtable
 - **Tim FLOWER**, Managing Director Infrastructure and Real Assets, HarbourVest
 - **Ville POUKKA**, Managing Partner, Infra, CapMan
 - **Gabriele TODESCA**, Head of Infrastructure Investments, European Investment Fund (EIF)
- Moderator: Deborah BOTWOOD SMITH, Business Development Director, Invest Europe*

10:35 > 11:20

PLENARY SESSION 2:

Critical Infrastructure: from Energy Security to Strategic Necessity

- **Bérénice ARBONA**, Head of Infrastructure Debt, LBP AM European Private Markets
 - **Nicolas ROCHON**, Founder & Chairman, Rgreen Invest
 - **Rémy VEROT**, Investment Director, Infrastructure, IFM Investors, Interim CEO, Nala Renewables
 - **Stéphane WOERTHER**, Head of Project & Climate Finance, FTI Consulting
- Moderator:* **Ruxandra LAZAR**, Partner, DLA Piper

11:15 > 12:15

PARALLEL SESSION 3:

Infrastructure M&A Deals: Trends & Market Dynamics

- **Vincent CUVILLIER**, Chief Strategy Officer, Cellnex Telecom
 - **Charles de LA FERRIERE**, Head of Infrastructure France, Aon M&A and Transaction Solutions
 - **Zeynep LUCCHINI GILERA**, Investment Director, InfraVia Capital Partners
 - **Thomas PICARD**, Managing Director, Lazard
 - **Rajesh SINGHI**, Global Head of M&A, Standard Chartered
- Moderator:* **Edouard THOMAS**, Partner, Herbert Smith Freehills Kramer

11:20 > 11:40

FIRESIDE CHAT 2:

10 Years On: How Infrastructure Became a Global Asset Class?

- **Laurence BOONE**, Head of Santander CIB, France
 - **Alain RAUSCHER**, Co-founder, Chairman of the Board & CEO, Antin Infrastructure Partners
- Moderator:* **Barthélémy COURTEAULT**, Partner, Bredin Prat

11:40 > 12:10

PLENARY SESSION 3:

Global Infrastructure Perspective: From Fundraising to Deployment — Where Does the Capital Go?

- **Stéphane BOURDON**, Global Head of Infrastructure, BNP Paribas
 - **Jean-Francis DUSCH**, Global Head of Infrastructure & Structured Finance, Edmond de Rothschild Asset Management
 - **Benoit GAILLOCHET**, Head of Infrastructure Europe, Ardian
- Moderator:* **Ignacio PAZ**, Partner, White & Case

12:15 > 13:00

PARALLEL SESSION 4:

Mur du financement des infrastructures : comment changer d'échelle ?

[SESSION IN FRENCH]

- **Frédérique DEAU BLANCHET**, Associée | Sustainability & Infrastructure, Deloitte
 - **François-Yves GAUDEUL**, Managing Director, Allianz Global Investors
 - **Alexis HOJABR**, Associé, White & Case
 - **Antoine LEPAGNOT**, Head of Digital Infrastructure – Europe, Santander CIB
 - **Karim ZINE-EDDINE**, Directeur Infrastructures, Paris Europlace
- Modérateur :* **Laurent ZYLBERBERG**, Président Groupe de Travail Infrastructures, Paris Europlace

12:10 > 12:30

FIRESIDE CHAT 3:

10 Years On: What will Define the Next Decade of Infrastructure?

- **Vincent LEVITA**, Founder and CEO, InfraVia Capital Partners
 - **Vincent POLICARD**, Partner and Co-Head of European Infrastructure, KKR
- Moderator:* **Samuel BORDELEAU**, Partner, Linklaters

12:30 > 13:00

InfraNextGen, Infrastructure Young Professionals Awards Ceremony

13:00 > 14:00

LUNCHEON

SALLE DES CONFÉRENCES (Plenary Sessions)



14:10 > 14:30

FIRESIDE CHAT 4:

Building Europe's AI Advantage

- **Thomas COURBE**, Director General for Enterprises, Ministry of the Economy, Finance and Industrial, Energy and Digital Sovereignty
 - **Emmanuelle WARGON**, Chairwoman, Commission de Régulation de l'Énergie (French Energy Regulatory Commission)
- Moderator:* **Charlotte KAN**, MC and Moderator

14:30 > 15:15

PLENARY SESSION 4:

Powering the AI Economy: the Race to Build Energy Infrastructures

- **Emmanuel DUBOIS-PELERIN**, Managing Director and Sector Lead – Utilities, S&P Global Ratings
 - **Hélène MACELA-GOUIN**, VP Secure Power & Data Center Business, Schneider Electric
 - **Thibault ROSSET**, Global Head Telecom, Digital Infra, Media sectors, Crédit Agricole
 - **Thomas VEYRENC**, Managing Director – Economy, Strategy and Finance Division, RTE
- Moderator: Pascal CUCHE, Partner, Freshfields*

15:15 > 16:00

PLENARY SESSION 5:

The AI Infrastructure Supercycle: What Are the Priorities?

- **Caroline DANZIGER FELDMAN**, SVP Finance, Mistral AI
 - **Bénédicte de GIAFFERRI**, EMEA Head of Digital Infrastructure Coverage, MUFG
 - **Thomas LABERGÈRE**, Chief Executive Officer, ING France
 - **Dominik von SCHEVEN**, Managing Director – Infrastructure, Hamilton Lane
- Moderator: Charles-Douglas FUZ, Partner, Ashurst Perkins Coie*

16:00 > 16:35

PLENARY SESSION 6:

The New Geography of AI Infrastructure

- **Mamoun JAMAI**, Head of Digital Infrastructure, Abu Dhabi Investment Authority
 - **David SYED**, Partner, Head of Sovereign Advisory, Dentons Europe
 - **Brice LE FOYER**, Director Coverage Europe, National Australia Bank
- Moderator: Mark HABIB, Managing Director and Sector Lead – Digital Infrastructure, S&P Global Ratings*

16:35 > 17:35

CLOSING SESSION:

AI Infrastructure: from Ambitions to Delivery

- **Laurent KUENY**, Director for Energy, Ministry of the Economy, Finance and Industrial, Energy and Digital Sovereignty
 - **Pia LAMBERT**, Executive Director, Morrison
 - **Olivier MICHELI**, President & CEO, Data4, Chairman, France Datacenter
 - **Claire VERNET-GARNIER**, Director of Group Corporate Development, M&A and PMI, Orange
 - **Stéphane RAISON**, Director in charge of the installation of large consumption sites, EDF
- Moderator: Patrick TARDIVY, Partner, Clifford Chance*

17:35 > 17:50

CLOSING KEYNOTE DISCUSSION WITH:

- **David HOGAN**, Vice President Enterprise EMEA, NVIDIA
- Moderator: Charlotte KAN, MC and Moderator*

► ► CONCURRENTLY IN BLOCH-LAINÉ ROOM: (Parallel Sessions)

14:00 > 14:45

PARALLEL SESSION 5:

Enjeux et résilience de l'interconnexion sous-marine & terrestre, des Datacenters pour l'IA

[SESSION IN FRENCH]

- **Antoine FOURNIER**, Vice-Président, Infranum
 - **David GUITTON**, Associé, CMS
 - **Sami SLIM**, Directeur général, Telehouse France
 - **Younès STOUKY**, Responsable Marketing Produit pour Solutions de capacités & Infrastructure, Orange Wholesale International
- Modérateur: Stéphane CUGNON DE SÉVRICOURT, Senior Vice President, International Infrastructures, Orange*

14:45 > 15:45

PARALLEL SESSION 6:

Le satellite européen décolle : quelles ambitions pour la France ?

[SESSION IN FRENCH]

- **Jean-Pierre DIRIS**, Coordinateur Interministériel, IRIS2 et GOVSATCOM
 - **Samuel MAMOU**, Directeur, Alliance NewSpace France
 - **Romain MARCHAND**, Associé, Hogan Lovells Cadwalader
 - **Etienne LESOEUR**, Directeur des Relations institutionnelles, Eutelsat
 - **Imane BENSEDDIK**, Directrice de la Satellite Factory, Orange Wholesale
- Modératrice: Marianne BRUNAT, co-porteuse du chantier international, Comité Stratégique de Filière Numérique*

17:00 > 18:30

PARALLEL SESSION 7:

Making Resilience Investable

From resilience metrics to investment decisions: quantifying resilience so that it can be priced, insured and financed

See the following page for the FULL LIST OF PANELISTS

17:00 > 18:30

**PARALLEL SESSION 7:
Making Resilience Investable**

From resilience metrics to investment decisions: quantifying resilience so that it can be priced, insured and financed.

- **Allé Nar DIOP**, Minister attached to the Minister of Economy, Finance and Planning, Senegal
 - **Morgane HUCHET**, Senior Project Manager, FAST-Infra Label
 - **Delphine QUENIART**, European Capital Hub Director, Head of Institutional Clients, Global Head of Climate Infrastructure, **Bankers without Boundaries**
 - **Emmanuelle NASSE-BRIDIER**, Senior Consultant, Infrastructure and Climate Adaptation, independent, formerly AXA
 - **Amit PROTHI**, Director General, Coalition for Disaster Resilient Infrastructure (CDRI)
 - **Christel BOURBON-SECLÉT**, Head of Energy, Infrastructure & Digital, Proparco
 - **Oxana MEGGLE**, Senior Investment Officer – Sustainable Finance / Global Infrastructure, IFC/World Bank
 - **Charles-Antoine HURSTEL**, Infrastructure Specialist, Global Infrastructure Facility (GIF)
 - **François BERGERE**, Délégué Général, Institut de la Gestion Déléguée (IGD)
 - **Papa Mamadou GUEYE**, Acting Coordinator of Unité nationale d'Appui aux Partenariats public-privé (UNAPPP), Ministère de l'Economie, des Finances et du Plan, Senegal
- Moderator:* **Christian DÉSÉGLISE**, Adjunct Professor of International and Public Affairs, Columbia University