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A G E N D A
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#ParisInfraWeek



2026 INFRAWEEK AGENDA



MONDAY NOVEMBER 2

INFRAWEEK INAUGURAL DAY
PARIS EUROPLACE x FRENCH MINISTRY OF ECONOMY, FINANCE AND INDUSTRIAL ENERGY AND DIGITAL SOVEREIGNTY

Private Debt Takes the Lead: Rewriting Infrastructure Finance Models.
Scaling Private Capital for Energy, Connectivity and Competitiveness

Infrastructure M&A Deals: Trends & Market Dynamics
Mur du financement des infrastructures : comment changer de jeu ?

InfraNextGen Awards Ceremony

Jeux et résilience de l'interconnexion sous-marine & terrestre, des Datacenters pour l'IA
AI INFRASTRUCTURE SUMMIT

Le satellite européen décolle : quelles ambitions pour la France ?
Programme IFC - EUROPLACE - DAUPHINE (Closed door event)

Making Resilience Investable
From resilience metrics to investment decisions: so that it can be priced, insured and financed

Social Event
LBPAM x PARIS INFRAWEEK

Infrastructures digitales et géopolitiques : un nouvel enjeu de puissance
HERBERT SMITH FREEHILLS KRAMER

Grands Prix CFREWS
INFRA CIREWS

www.parisinfraweek.com

TUESDAY NOVEMBER 3

Finance the Next Trillion Dollars of Infrastructure?
New Investors, New Risks, New Financing Models.
STANDARD CHARTERED BANK

The Awakening of the Force
How infra-structure can be a major lever to achieve the required transitions?
INFRAVISION x VAUBAN INFRASTRUCTURE PARTNERS

From Force to Fortress: Building Europe's Strategic Infrastructure
CIFFORD CHANCE x GIIA

Infra-structure Investment for the Green Transition
FINCITY TOKYO

Energie, IA, Souveraineté: Building What Matters
LEADERS LEAGUE x DECIDEURS

Funding the Future: Current trends and outlook of Data Centres and GPU
MORG x LINKLATTERS

The New Grid Capacity:
Secarity NATIONAL AUSTRALIA BANK

Scaling Up Investment In Grid Infrastructure
FTI CONSULTING

Sécurité du système électrique et développement des réseaux : quels investissements ? quels financements ?
WHITE & CASE

Washington's Next Move: Energy, Capital and Transatlantic Opportunity
BRACEWELL

Networking
Cocktail Reception HOGAN LOVELLS CADWALADER x PARIS INFRAWEEK

WEDNESDAY NOVEMBER 4

Connecting the Dots: Data Center Value Chain and the Energy Challenge
Investir dans les infra-structures stratégiques : régulation et concurrence LINKLATTERS

Réseaux de chaleur : la géothermie comme levier de décarbonation des territoires
LA BANQUE POSTALE

Investing in UK Infra-structure: Regional Energy and Infra-structure opportunities
BRITISH EMBASSY PARIS

Unlocking Value with AI across Energy and Infra-structure
ASHURST PERKINS COLE

Building What Matters: Aligning Development Ambitions with Industry Expertise
CICA - WORLD CONSTRUCTION ASSOCIATION

Infrastructures d'opportunités in Latin America (LATAM)
DENTONS x SANTANDER CIB

Sécuriser l'accès à l'énergie pour les infrastructures nouvelles
ORRICK

The Resilient Asset Premium
SCHNEIDER ELECTRIC ADVISORY SERVICES

Le stockage d'énergie : de la technologie à l'actif d'infrastructure
DLA PIPER

Gedla Dinner - 10th Edition Paris InfraWeek
(by invitation only)
PARIS INFRAWEEK

Cocktail INFRAVENIR

Infrastructures d'opportunités in Latin America (LATAM)
DENTONS x SANTANDER CIB

THURSDAY NOVEMBER 5

European Sovereignty in Action: Finance, Power, Data
INFRAVIA CAPITAL PARTNERS

IA : moteur de l'investissement pour les infrastructures digitales
FRESHFIELDS

Comment assurer la protection des infra-structures critiques ?
CMS

Power for Data Centers
WILLKIE FARR & GALLAGHER

From Pipelines to Investable Transactions
SOURCE

Financing decarbonization: Turning climate targets into investable infrastructure
DENTONS

Infra-day
NATIXIS CIB

Financing Water Resilience: From Vision to Investment Pathways
EUROPEAN INVESTMENT BANK

Les contrats de concession d'infrastructure à l'épreuve des risques géopolitiques
LACOURTE RAQUIN & ASSOCIÉS

Le XXI^e siècle, siècle des infrastructures : de l'électron au token
PROSKAUER

FRI. NOV. 6

From Connection to Investment Decision: Understanding France's Grid Access Framework
INFRAVENIR

Infrastructure Forum 2026
OECD

For further information or registration, click or scan this QR Code



MASTER OF CEREMONY: **Charlotte KAN**,
Moderator and Master of Ceremonies.



2026 INFRAWEEK INAUGURAL DAY

Infrastructure: The Bedrock of the Global New Economic Order

Energy • Digital • Security

SALLE DES CONFÉRENCES (Plenary Sessions)

BLOCH-LAINÉ ROOM (Parallel Sessions)

7:45 Welcome & Registration

8:45 > 9:15 Introduction & Opening Addresses

- **Roland LESCURE**, Minister of the Economy, Finance and Industrial, Energy and Digital Sovereignty
- **Augustin de ROMANET**, Chairman, Paris EUROPLACE

9:15 > 9:30 KEYNOTE DISCUSSION WITH:

- **Patrick POUYANNE**, Chairman & CEO, TotalEnergies
- Moderator: Charlotte KAN, MC and Moderator*

9:30 > 10:15 **PLENARY SESSION 1:**
Infrastructures: from an Asset Class to the Bedrock of the Modern Economies

- **Andrew ALLEY**, Managing Director and Global Head of Infrastructure Investments, PSP Investments
- **Gwenola CHAMBON**, CEO & Founding Partner, Vauban Infrastructure Partners
- **Ambroise FAYOLLE**, Vice President, European Investment Bank (EIB)
- **Henrik RABER**, Global Head of Global Banking, Standard Chartered
- Moderator: Antoine BOUZANQUET, Partner, Orrick*

9:30 > 10:15 **PARALLEL SESSION 1:**
Private Debt Takes the Lead: Rewriting Infrastructure Finance

- **Sergio RODRIGUEZ CASADO**, Partner, Head of Global Funding, Meridiam
- **Charlotte LAVIT D'HAUTEFORT**, Director Infrastructure Private Debt, Arkea Asset Management
- **Guillaume LEPRIEUR**, Head of Structured Finance, MUFG
- **Benoît THIRION**, Partner, Paul Hastings
- Moderator: René KASSIS, Co-Managing Partner, CIO Infrastructure Debt, CapMan*

10:15 > 10:35 **FIRESIDE CHAT 1:**
10 Years On: Infrastructure as an Economic & Strategic Asset

- **Thierry DEAU**, Founder & CEO, Meridiam
- **Karim MOURAD**, Global Head of Infrastructure, Abu Dhabi Investment Authority
- Moderator: Amir H. JAHANGUIRI, Partner, Willkie Farr & Gallagher*

10:15 > 11:15 **PARALLEL SESSION 2:**
Scaling Private Capital for Energy, Connectivity and Competitiveness

- **Frank AMBERG**, Managing Director and Head of Infrastructure Germany, AltamarCAM, Chair, Invest Europe Infrastructure Roundtable
- **Tim FLOWER**, Managing Director Infrastructure and Real Assets, HarbourVest
- **Ville POUKKA**, Managing Partner, Infra, CapMan
- **Gabriele TODESCA**, Head of Infrastructure Investments, European Investment Fund (EIF)
- Moderator: Deborah BOTWOOD SMITH, Business Development Director, Invest Europe*

10:35 > 11:20

PLENARY SESSION 2:

Critical Infrastructure: from Energy Security to Strategic Necessity

- **Bérénice ARBONA**, Head of Infrastructure Debt, LBP AM European Private Markets
 - **Nicolas ROCHON**, Founder & Chairman, Rgreen Invest
 - **Rémy VEROT**, Investment Director, Infrastructure, IFM Investors, Interim CEO, Nala Renewables
 - **Stéphane WOERTHER**, Head of Project & Climate Finance, FTI Consulting
- Moderator:* **Ruxandra LAZAR**, Partner, DLA Piper

11:15 > 12:15

PARALLEL SESSION 3:

Infrastructure M&A Deals: Trends & Market Dynamics

- **Vincent CUVILLIER**, Chief Strategy Officer, Cellnex Telecom
 - **Charles de LA FERRIERE**, Head of Infrastructure France, Aon M&A and Transaction Solutions
 - **Zeynep LUCCHINI GILERA**, Investment Director, InfraVia Capital Partners
 - **Thomas PICARD**, Managing Director, Lazard
 - **Rajesh SINGHI**, Global Head of M&A, Standard Chartered
- Moderator:* **Edouard THOMAS**, Partner, Herbert Smith Freehills Kramer

11:20 > 11:40

FIRESIDE CHAT 2:

10 Years On: How Infrastructure Became a Global Asset Class?

- **Laurence BOONE**, Head of Santander CIB, France
 - **Alain RAUSCHER**, Co-founder, Chairman of the Board & CEO, Antin Infrastructure Partners
- Moderator:* **Barthélémy COURTEAULT**, Partner, Bredin Prat

11:40 > 12:10

PLENARY SESSION 3:

Global Infrastructure Perspective: From Fundraising to Deployment — Where Does the Capital Go?

- **Stéphane BOURDON**, Global Head of Infrastructure, BNP Paribas
 - **Jean-Francis DUSCH**, Global Head of Infrastructure & Structured Finance, Edmond de Rothschild Asset Management
 - **Benoit GAILLOCHET**, Head of Infrastructure Europe, Ardian
- Moderator:* **Ignacio PAZ**, Partner, White & Case

12:15 > 13:00

PARALLEL SESSION 4:

Mur du financement des infrastructures : comment changer d'échelle ?

[SESSION IN FRENCH]

- **Frédérique DEAU BLANCHET**, Associée | Sustainability & Infrastructure, Deloitte
 - **François-Yves GAUDEUL**, Managing Director, Allianz Global Investors
 - **Alexis HOJABR**, Associé, White & Case
 - **Antoine LEPAGNOT**, Head of Digital Infrastructure – Europe, Santander CIB
 - **Karim ZINE-EDDINE**, Directeur Infrastructures, Paris Europlace
- Modérateur :* **Laurent ZYLBERBERG**, Président Groupe de Travail Infrastructures, Paris Europlace

12:10 > 12:30

FIRESIDE CHAT 3:

10 Years On: What will Define the Next Decade of Infrastructure?

- **Vincent LEVITA**, Founder and CEO, InfraVia Capital Partners
 - **Vincent POLICARD**, Partner and Co-Head of European Infrastructure, KKR
- Moderator:* **Samuel BORDELEAU**, Partner, Linklaters

12:30 > 13:00

InfraNextGen, Infrastructure Young Professionals Awards Ceremony

13:00 > 14:00

LUNCHEON

SALLE DES CONFÉRENCES (Plenary Sessions)



14:10 > 14:30

FIRESIDE CHAT 4:

Building Europe's AI Advantage

- **Thomas COURBE**, Director General for Enterprises, Ministry of the Economy, Finance and Industrial, Energy and Digital Sovereignty
 - **Emmanuelle WARGON**, Chairwoman, Commission de Régulation de l'Énergie (French Energy Regulatory Commission)
- Moderator:* **Charlotte KAN**, MC and Moderator

14:30 > 15:15

PLENARY SESSION 4:

Powering the AI Economy: the Race to Build Energy Infrastructures

- **Emmanuel DUBOIS-PELERIN**, Managing Director and Sector Lead – Utilities, S&P Global Ratings
 - **Hélène MACELA-GOUIN**, VP Secure Power & Data Center Business, Schneider Electric
 - **Thibault ROSSET**, Global Head Telecom, Digital Infra, Media sectors, Crédit Agricole
 - **Thomas VEYRENC**, Managing Director – Economy, Strategy and Finance Division, RTE
- Moderator: Pascal CUCHE, Partner, Freshfields*

15:15 > 16:00

PLENARY SESSION 5:

The AI Infrastructure Supercycle: What Are the Priorities?

- **Caroline DANZIGER FELDMAN**, SVP Finance, Mistral AI
 - **Bénédicte de GIAFFERRI**, EMEA Head of Digital Infrastructure Coverage, MUFG
 - **Thomas LABERGÈRE**, Chief Executive Officer, ING France
 - **Dominik von SCHEVEN**, Managing Director – Infrastructure, Hamilton Lane
- Moderator: Charles-Douglas FUZ, Partner, Ashurst Perkins Coie*

16:00 > 16:35

PLENARY SESSION 6:

The New Geography of AI Infrastructure

- **Mamoun JAMAI**, Head of Digital Infrastructure, Abu Dhabi Investment Authority
 - **David SYED**, Partner, Head of Sovereign Advisory, Dentons Europe
 - **Brice LE FOYER**, Director Coverage Europe, National Australia Bank
- Moderator: Mark HABIB, Managing Director and Sector Lead – Digital Infrastructure, S&P Global Ratings*

16:35 > 17:35

CLOSING SESSION:

AI Infrastructure: from Ambitions to Delivery

- **Laurent KUENY**, Director for Energy, Ministry of the Economy, Finance and Industrial, Energy and Digital Sovereignty
 - **Pia LAMBERT**, Executive Director, Morrison
 - **Olivier MICHELI**, President & CEO, Data4, Chairman, France Datacenter
 - **Claire VERNET-GARNIER**, Director of Group Corporate Development, M&A and PMI, Orange
 - **Stéphane RAISON**, Director in charge of the installation of large consumption sites, EDF
- Moderator: Patrick TARDIVY, Partner, Clifford Chance*

17:35 > 17:50

CLOSING KEYNOTE DISCUSSION WITH:

- **David HOGAN**, Vice President Enterprise EMEA, NVIDIA
- Moderator: Charlotte KAN, MC and Moderator*

► ► CONCURRENTLY IN BLOCH-LAINÉ ROOM: (Parallel Sessions)

14:00 > 14:45

PARALLEL SESSION 5:

Enjeux et résilience de l'interconnexion sous-marine & terrestre, des Datacenters pour l'IA

[SESSION IN FRENCH]

- **Antoine FOURNIER**, Vice-Président, Infranum
 - **David GUITTON**, Associé, CMS
 - **Sami SLIM**, Directeur général, Telehouse France
 - **Younès STOUKY**, Responsable Marketing Produit pour Solutions de capacités & Infrastructure, Orange Wholesale International
- Modérateur : Stéphane CUGNON DE SÉVRICOURT, Senior Vice President, International Infrastructures, Orange*

14:45 > 15:45

PARALLEL SESSION 6:

Le satellite européen décolle : quelles ambitions pour la France ?

[SESSION IN FRENCH]

- **Jean-Pierre DIRIS**, Coordinateur Interministériel, IRIS2 et GOVSATCOM
 - **Samuel MAMOU**, Directeur, Alliance NewSpace France
 - **Romain MARCHAND**, Associé, Hogan Lovells Cadwalader
 - **Etienne LESOEUR**, Directeur des Relations institutionnelles, Eutelsat
 - **Imane BENSEDDIK**, Directrice de la Satellite Factory, Orange Wholesale
- Modératrice : Marianne BRUNAT, co-porteuse du chantier international, Comité Stratégique de Filière Numérique*

17:00 > 18:30

PARALLEL SESSION 7:

Making Resilience Investable

From resilience metrics to investment decisions: quantifying resilience so that it can be priced, insured and financed

See the following page for the FULL LIST OF PANELISTS

17:00 > 18:30

**PARALLEL SESSION 7:
Making Resilience Investable**

From resilience metrics to investment decisions: quantifying resilience so that it can be priced, insured and financed.

- **Allé Nar DIOP**, Minister attached to the Minister of Economy, Finance and Planning, Senegal
 - **Morgane HUCHET**, Senior Project Manager, FAST-Infra Label
 - **Delphine QUENIART**, European Capital Hub Director, Head of Institutional Clients, Global Head of Climate Infrastructure, **Bankers without Boundaries**
 - **Emmanuelle NASSE-BRIDIER**, Senior Consultant, Infrastructure and Climate Adaptation, independent, formerly AXA
 - **Amit PROTHI**, Director General, Coalition for Disaster Resilient Infrastructure (CDRI)
 - **Christel BOURBON-SECLÉT**, Head of Energy, Infrastructure & Digital, **Proparco**
 - **Oxana MEGGLE**, Senior Investment Officer – Sustainable Finance / Global Infrastructure, IFC/World Bank
 - **Charles-Antoine HURSTEL**, Infrastructure Specialist, Global Infrastructure Facility (GIF)
 - **François BERGERE**, Délégué Général, Institut de la Gestion Déléguée (IGD)
 - **Papa Mamadou GUEYE**, Acting Coordinator of Unité nationale d'Appui aux Partenariats public-privé (UNAPP), Ministère de l'Economie, des Finances et du Plan, Senegal
- Moderator:* **Christian DÉSÉGLISE**, Adjunct Professor of International and Public Affairs, Columbia University

2026 INFRAWEEK SIDE EVENTS

Registration required for each event. **To register or for more details,** scan or click the **QR Code**.

MONDAY, NOV. 2

🕒 17:30 > 23:00

Social Event



LBP AM EUROPEAN PRIVATE MARKETS



LBPAM
EUROPEAN PRIVATE MARKETS

À l'occasion de Paris Infraweek, Bérénice Arbona, Responsable de la Dette Infrastructure et son équipe, sont heureuses de vous convier à un cocktail networking pour poursuivre les échanges sur les évolutions de notre marché et de nos métiers. Sur invitation uniquement.

🕒 18:30 > 22:00

Infrastructures digitales et géopolitiques : un nouvel enjeu de puissance



HERBERT SMITH FREEHILLS KRAMER



HERBERT SMITH
FREEHILLS
KRAMER

Les infrastructures digitales, au premier rang desquelles figurent les data centers, sont aujourd'hui au cœur des transformations économiques, technologiques et stratégiques mondiales. Portées par l'essor de l'intelligence artificielle et la numérisation croissante de nos sociétés, elles sont devenues des actifs critiques, parfois vitaux, pour le fonctionnement des États, de nos sociétés et des économies.

Cette session explorera ces nouveaux enjeux de puissance à travers les regards croisés d'un développeur, d'un investisseur, d'un financier et d'un utilisateur.

🕒 19:00 > 23:00

Grands Prix CFNEWS INFRA 2026



CF NEWS INFRA



CFNEWS
INFRA

CFNEWS INFRA et ses partenaires, membres du Jury, récompenseront sept acteurs de l'écosystème infra pour leurs acquisitions, levées de fonds ou financements finalisés entre l'été 2025 à l'été 2026 dans les catégories suivantes :

- > Telecom Digital
- > Mobilité Transports
- > Transition Énergétique
- > Prix Infrastructures Critiques

⌚ 08:00 > 13:30



Who Will Finance the Next Trillion Dollars of Infrastructure?

New Investors. New Risks. New Financing Models.

STANDARD CHARTERED BANK



Join us for an exclusive leadership forum during Paris InfraWeek 2026, hosted by Caroline Eber-Ittel, CEO France and Head of Coverage Banking Europe, Standard Chartered.

The forum will include a fireside chat with Eric Lombard, Former France Minister of the Economy, Finance and Industrial and Digital Sovereignty, and Henrik Raber, Global Head, Global Banking, Standard Chartered.

Together, they will explore “Who Will Finance the Next Trillion Dollars of Infrastructure?”, setting the scene for a morning of discussion on the capital, investment models and financing needed to support the next phase of global infrastructure development.

Please note that Media / Press will not be invited to attend.

⌚ 08:30 > 14:00



The Awakening of the Force

How infrastructure can be a major lever to achieve the required transitions?

INFRAVISION

VAUBAN INFRASTRUCTURE PARTNERS



VAUBAN
INFRASTRUCTURE PARTNERS



How infrastructure can unlock the transitions ahead while creating the conditions for Europe's long-term competitiveness, sovereignty and resilience?

Infrastructure systems are required to evolve faster, more deeply and under greater uncertainty than ever before. Among the transformations ahead, the environmental transition – encompassing both energy and ecology – is the most urgent, the most complex and, in many respects, a common denominator of the digital, demographic and geopolitical transitions.

The challenge is no longer whether to transition, but how to do so at the necessary pace: how to make decisions amid uncertainty, take the right risks, align incentives and mobilize infrastructure as a major lever of systemic change, safeguarding Europe's competitiveness and sovereignty.

In addressing this question, the research also identifies the broader conditions required to deliver all major transitions successfully.

This year's theme, will bring together leading policymakers, CEOs, and academics to discuss how public action can effectively mobilize the needed capital in support of climate and economic transitions.

⌚ 14:00 > 16:30



From Force to Fortress: Building Europe's Strategic Infrastructure

CLIFFORD CHANCE

GIIA



Clifford Chance



The Global Voice of
Infrastructure Investors

Over the past decades, infrastructure was primarily about efficiency, liberalisation and economic optimisation.

Today, infrastructure is becoming a matter of power, sovereignty and security. Energy networks and supply, ports, rail corridors, airports, data centres, interconnectors, submarine cables, semiconductor facilities, defence supply chains and satellites are increasingly viewed as strategic assets. The question is no longer simply “what generates the highest return?” but “what makes Europe stronger, more resilient and more competitive?”

This session naturally responds to the morning InfraVision/Vauban Infrastructure Partners session “The Awakening of the Force”. If that session asks how infrastructure can be a major lever to achieve the required transitions, the afternoon session asks how Europe converts that force into strategic capability.

🕒 14:00 > 16:40



Energie, IA, Souveraineté : Building What Matters

DÉCIDEURS MAGAZINE

LEADERS LEAGUE



L'InfraSummit propose une plongée au cœur des grands enjeux qui façonnent aujourd'hui l'avenir des infrastructures. Il réunira des décideurs publics et privés autour des leviers permettant d'accélérer le développement de projets stratégiques, dans un contexte marqué par les transformations technologiques, énergétiques et géopolitiques.

Des nouvelles formes de financement et du renouvellement des partenariats public-privé à l'impact de l'intelligence artificielle sur les besoins en infrastructures, en passant par les défis liés à l'énergie et les enjeux de souveraineté européenne, les échanges apporteront des éclairages concrets sur les transformations à l'œuvre et les opportunités à saisir pour construire le monde de demain.

🕒 08:30 > 10:30



Nouvelles infrastructures, besoin de financement, acceptabilité : vers de nouveaux modèles public-privés

BREDIN PRAT



BREDIN PRAT

Le développement économique et social de notre pays rend nécessaire de répondre à un besoin toujours croissant d'infrastructures, dans le domaine des transports, de l'énergie ou du numérique. Il est également indispensable d'adapter les infrastructures existantes aux effets du réchauffement climatique.

Cette double exigence, de réalisation de nouveaux ouvrages et d'adaptation de l'existant, replace l'initiative publique au cœur des projets d'infrastructures, les personnes publiques ayant la responsabilité d'initier ces projets et de porter une vision de long terme pour leurs territoires.

L'objet de cette table-ronde est d'associer des élus, des acteurs institutionnels et des investisseurs dans une réflexion d'ensemble sur la modernisation du modèle contractuel en matière d'infrastructures et de collaboration publique-privée.

🕒 08:30 > 11:30



Beyond Risk Diagnosis: Making Adaptation and Resilience Investable

EDHEC CLIMATE INSTITUTE



Organised by the EDHEC Climate Institute in partnership with the Coalition for Disaster Resilient Infrastructure (CDRI) and Scientific Climate Ratings, this event will explore how climate resilience can be translated into infrastructure investment and asset management decisions. Bringing together CDRI, the International Finance Corporation – IFC (World Bank), Scientific Climate Ratings and the Blue Dot Network, the discussions will examine the business case for adaptation, the quantification of avoided losses, and how resilient infrastructure can be recognised and rewarded by investors.

Drawing on research, investment experience and real-world infrastructure cases, the event will look at what is needed to move from assessing physical climate risk to financing resilience at scale. It will also consider how investment frameworks and market approaches can better account for the value of resilience.

🕒 08:30 > 12:30



Transport PPP Pipelines and Investment Opportunities across Central Asia

HERBERT SMITH FREEHILLS KRAMER

EXPERTISE FRANCE



Bringing Central Asia's transport infrastructure ambitions closer to investment, this high-level Investor Day will connect senior government representatives from Kazakhstan, Kyrgyz Republic, Tajikistan, Turkmenistan and Uzbekistan with French and international investors, infrastructure companies, financial institutions and development partners.

Through dedicated country presentations, participants will explore priority transport PPP pipelines, ongoing sector reforms and concrete opportunities for private sector participation along the Trans-Caspian Transport Corridor. A focused discussion led by Herbert Smith Freehills Kramer will examine the legal, financial and contractual considerations essential to transforming infrastructure priorities into bankable projects.

🕒 14:00 > 16:00



Infrastructure Investment for the Green Transition

FINCITY.TOKYO



This high-level event, marking the first time that Tokyo is present at the Paris InfraWeek, will discuss Japan's approach to infrastructure investment for the green transition and its valuable experience in building up resilient urban infrastructure, in a context in which nations are racing to better equip themselves as the reality of increasingly extreme weather manifests itself. Such expertise positions Tokyo to play a growing role in European infrastructure finance, connecting Japanese institutional investors, banks and trading houses with European project sponsors, pension funds, insurers and others to foster concrete, international partnerships.

🕒 15:00 > 20:00



Funding the Future: Current trends and outlook of Data Centres and GPU

MUFG

LINKLATERS



Linklaters

MUFG invites you to join an afternoon seminar with leading stakeholders from across the Data Centre and GPU ecosystem, with participation from speakers representing Mistral AI, EdgeConnex and Brookfield. Hosted in partnership with Linklaters during Paris InfraWeek, this event will explore the growth opportunities, global market trends and will consider various financing approaches to support this dynamic market.

🕒 16:00 > 20:00



Grid Capacity: The New Scarcity

NATIONAL AUSTRALIA BANK EUROPE



Electrification of usage, AI, data centres and renewable generation are driving unprecedented demand for network access, while volatility, extreme weather, energy transition, and energy security concerns are increasing pressure on the system. The question is no longer how fast we build more grid. It's how strategically we use and enhance what we already have. Discussion topics:

- > Managing competition for scarce grid capacity
- > Balancing reliability, affordability and investment
- > The role of flexibility, storage and demand response
- > Whether flexibility can outperform traditional network expansion
- > Maximising resilience and system value across the energy value chain

🕒 17:00 > 20:00



Scaling Up Investment in Grid Infrastructure

FTI CONSULTING



FTI Consulting and Compass Lexecon invite you to a discussion on the financing of power grids, essential to Europe's energy transition, competitiveness and energy security. With the European Commission estimating €1.2 trillion of investment needs in EU electricity grids by 2040, meeting these needs will require greater mobilisation of private capital. The scale of investment calls for approaches that complement traditional financing models, opening new opportunities for investors in this strategic asset class.

Bringing together industry, policy and financing experts, this event will explore recent developments for the financing of grids, financial innovations and the conditions for their deployment at scale.

🕒 18:00 > 22:00



Sécurité du système électrique et développement des réseaux : quels investissements ? quels financements ?

WHITE & CASE



Raccordement des nouveaux consommateurs (data centers, sites industriels bas carbone) et des nouvelles installations de production (EPR 2, éolien en mer), modernisation du réseau pour faire face aux congestions et au changement climatique, équilibrage du réseau et sécurité du système : autant d'enjeux essentiels pour le réseau électrique qui vont nécessiter des investissements majeurs et sur lesquels nous échangerons avec nos invités.

🕒 18:30 > 22:00

**Networking Cocktail Reception**

HOGAN LOVELLS CADWALADER

**HOGAN LOVELLS
CADWALADER**

Hogan Lovells Cadwalader and Infraweek 2026 are pleased to invite you to a networking cocktail reception in the heart of Paris on Tuesday, 3 November, from 6:30 PM onwards.

Join us for an evening of champagne, conversation and networking with leading professionals from the infrastructure and investment community. An exceptional networking opportunity during InfraWeek!

🕒 19:00 > 22:00

**Washington's Next Move: Energy,
Capital and Transatlantic Opportunity**

BRACEWELL

**BRACEWELL**

A U.S. Election Day Roundtable Discussion. As Americans head to the polls on November 3, what should French financial institutions and energy companies watch—and where could new opportunities emerge?

Join Bracewell's Paris partners, Anne Lapierre and Arnaud Bélisaire, and Washington policy strategists Dee Martin and Andrew Shaw for a timely discussion of how the 2026 U.S. midterm elections could shape energy markets, infrastructure investment and transatlantic business.

A U.S. policy official is also expected to join the conversation, bringing an additional Washington perspective; and Valérie Faudon, General Delegate of the French Nuclear Energy Society (SFEN) and Vice-President of the European Nuclear Society (ENS).

The discussion will focus on the decisions that matter to investors, lenders and energy companies:

Deploying capital, Meeting power demand, Doing business across the Atlantic and Reading Washington.

🕒 08:30 > 10:30

**Réseaux de chaleur : la géothermie
comme levier de décarbonation des territoires**

LA BANQUE POSTALE



La géothermie peut-elle changer d'échelle et s'imposer comme une solution efficace pour décarboner les réseaux de chaleur ?

À l'occasion d'Infraweek, La Banque Postale réunit acteurs du secteur et investisseurs pour éclairer les conditions de développement de cette filière : acceptabilité des projets, modèles économiques et leviers de financement nécessaires à son accélération dans les territoires.

🕒 08:30 > 10:30

**Investing in UK Infrastructure:
Regional and Grid Investment Opportunities**

BRITISH EMBASSY PARIS

**British Embassy
Paris**

The session will provide institutional and corporate investors an overview of opportunities across UK infrastructure. The discussion will explore how greater powers and funding for UK regions are creating opportunities for private capital across the UK, alongside the significant investment required to deliver the UK's energy transition and grid upgrade. The session will bring together perspectives from Government, industry and investors, followed by Q&A and networking.

⌚ 08:30 > 10:30



Connecting the Dots: Data Center Value Chain and the Energy Challenge in Europe

S&P GLOBAL RATINGS


S&P Global
Ratings

As data centers rapidly evolve into the backbone of the new digital economy—powering everything from finance and healthcare to manufacturing and logistics—their significance as a fast-changing, high-value asset class is unmistakable. The United States have led the way in the rapid build-out of data centers, offering valuable lessons in both the opportunities and the risks associated with this transformation. Massive investment flows have fueled innovation and capacity, but have also exposed vulnerabilities along the value chain: from supply chain constraints and construction bottlenecks to a heightened appetite for risk as the pace of expansion accelerates. Through two expert panel discussions, this conference will explore: How Can Europe Progress Both Its Broad Energy Transition and Data Center Deployment? Evolving Risks Across the Data Center Value Chain: What Europe Can Learn from the US?

⌚ 08:30 > 11:30



Unlocking Value with AI across Energy and Infrastructure

ASHURST PERKINS COIE


**ASHURST
PERKINS
COIE**

As part of the 10th Edition of Paris InfraWeek, join us for an exclusive breakfast roundtable during which we will explore how artificial intelligence is transforming infrastructure investment and asset management in the energy and infrastructure sectors. Leading practitioners and industry experts will share insights on the various opportunities AI presents for investors and financiers in these sectors.

⌚ 08:45 > 16:00



Building What Matters: Aligning Development Ambitions with Industry Expertise

CICA – WORLD CONSTRUCTION ASSOCIATION



The biggest challenge of the coming decades may not be a lack of capability. Our industry possesses extraordinary technical, financial, and operational capacity. The largest challenge may be mobilizing those capabilities toward society's most important unmet needs at the speed and scale required. This conference will bring together public authorities, international organizations, development institutions, academia, contractors, engineers, and investors to explore how the construction industry can help shape the landscape of tomorrow.

⌚ 09:00 > 11:00



Investir dans les infrastructures stratégiques : entre souveraineté, régulation et concurrence

LINKLATERS


Linklaters

La valeur se crée dès la signature, mais elle ne commence véritablement à se concrétiser qu'au moment du closing. Nous vous invitons à nous rejoindre pour un échange consacré à la « deal certainty ». Le closing des opérations M&A dans le secteur des infrastructures peut s'avérer long et complexe lorsque l'ensemble des paramètres de la transaction n'a pas été anticipé en amont. Assurer la bonne exécution d'une opération suppose donc de définir, dès le premier jour, une stratégie claire et rigoureuse. Cette conférence réunira un spécialiste des opérations M&A dans le secteur des infrastructures ainsi que des avocats experts chargés de sécuriser l'ensemble des autorisations nécessaires, y compris celles qui peuvent paraître moins évidentes à première vue.

⌚ 14:00 > 16:00



The Resilient Asset Premium

SCHNEIDER ELECTRIC ADVISORY SERVICES


SE ADVISORY
SERVICES

Decarbonisation, Energy Security and Climate Adaptation as Investment Strategy. This exclusive event hosted by Schneider Electric Advisory Services, brings together real estate investors, asset owners and sustainability leaders for an evening of insight, discussion and networking. The session will explore how resilience, decarbonization, energy security and climate adaptation are reshaping asset performance and long-term value creation. Through expert perspectives and interactive peer discussion, attendees will gain practical insights into the sustainability challenges and opportunities facing the sector.

🕒 14:30 > 18:00



Infrastructures Opportunities in Latin America (LATAM)

DENTONS

SANTANDER CIB



DENTONS

 **Santander**
Corporate & Investment Banking

As part of the 10th edition of Paris InfraWeek, Dentons and Santander CIB, in partnership with Europlace, will host a conference on November 4, 2026 from 2.30 p.m., bringing together investors, financial institutions, public-sector stakeholders and industry leaders to discuss infrastructure investment prospects in Latin America.

The conference will explore new growth opportunities in different infrastructure segments, as well as the conditions needed to mobilize additional private capital in a new investment cycle. Two panel discussions and a fireside chat will bring together leading speakers to address market opportunities, financing structures, bankability considerations and the key execution challenges facing the region. The conference will be followed by a cocktail reception.

🕒 14:30 > 18:30



Sécuriser l'accès à l'énergie pour les nouvelles infrastructures stratégiques | Table ronde & Cocktail

ORRICK




orrick

Projets de transition énergétique, data centers, industries énergivores : les infrastructures stratégiques en cours de déploiement en Europe dépendent d'une même ressource, une énergie sûre, compétitive et bas carbone. Or, l'accès à cette ressource et au réseau devient un challenge majeur pour permettre la réalisation des opérations et assurer leur financement.

Notre panel examinera les réponses concrètes à cet enjeu :

- > Quels enjeux techniques, financiers et réglementaires pour obtenir un raccordement à des réseaux de plus en plus sollicités ?
- > Quels modèles d'approvisionnement privilégier : PPA, production sur site, stockage ?
- > Comment rendre les projets bancables ?
- > Et comment garantir la sécurité d'approvisionnement dans un contexte géopolitique en pleine mutation ?

🕒 15:30 > 18:00



Le stockage d'énergie : de la technologie à l'actif d'infrastructure

DLA PIPER



 DLA PIPER

Le stockage par batteries entre dans une nouvelle phase de son développement. Au-delà de la technologie et des capacités installées, la création de valeur repose désormais sur la visibilité des revenus, la bancabilité des projets, l'allocation des risques et la capacité à développer des plateformes à l'échelle.

À partir des enseignements de l'étude européenne de DLA Piper et du regard croisé d'investisseurs, de développeurs, d'acteurs financiers et énergétiques, cette rencontre examinera les conditions permettant au stockage de s'affirmer comme une véritable classe d'actifs d'infrastructure.

🕒 18:30 > 22:30



Paris InfraWeek Gala Dinner

PARIS EUROPLACE




10th INFRA
YEARS WEEK

This year, Paris InfraWeek celebrates its 10th anniversary. To mark a decade of bringing the infrastructure financing community together, the yearly InfraWeek dinner will gather the sector's key global players (LPs, GPs, lenders, arrangers, multilaterals, infrastructure developers, lawyers, policymakers and government officials) for a special evening in a magnificent venue in the heart of Paris. By invitation only.

🕒 19:00 > 22:00



Cocktail

INFRAVENIR



 infravenir

During a week packed with conferences, panels and discussions on the sector's key challenges, Infravenir invites you to take a step back and enjoy a more social moment at its InfraWeek afterwork. In a relaxed and friendly setting, join us for a drink to reconnect, carry on the week's conversations and meet the people shaping the next generation of infrastructure.

⌚ 08:00 > 10:30

**IA : moteur de l'investissement pour les infrastructures digitales**

FRESHFIELDS

**FRESHFIELDS**

L'IA s'impose comme un puissant moteur d'investissement dans les infrastructures numériques, à commencer par les campus d'IA et les autres centres de données.

Ce sujet sera au cœur des deux tables rondes organisées par le cabinet Freshfields à Paris :

> Table ronde 1 : les dynamiques de marché.

Les échanges porteront d'abord sur les principales dynamiques qui animent ce secteur. Ils permettront de croiser les points de vue des développeurs et des investisseurs.

> Table ronde 2 : le rôle de l'État et l'approvisionnement en énergie.

Les échanges porteront ensuite sur le rôle de l'État dans le développement des projets et sur les enjeux d'approvisionnement en énergie.

⌚ 08:00 > 11:00

**Power for Data Centers**

WILLKIE FARR & GALLAGHER

**WILLKIE**

Join Willkie during Paris InfraWeek for an exclusive discussion on power for data centers, its evolution within the U.S. data center market, and its potential impact to global data center markets with Willkie partners John Bain, Amir Jahanguiri, Eric Pogue, and Amanda Rosenberg.

Discussions will include insights on the U.S. market's increased focus on onsite generation, demand for capacity and capital, and key project development, real estate and tax issues for investors and developers arising from this growth.

⌚ 08:30 > 10:30

**European Sovereignty in Action: Finance, Power, Data**

INFRAVIA

**INFRAVIA**

Followed by exclusive visit before public opening.

An exclusive breakfast discussion co-hosted by InfraVia and PEI Infrastructure Investors on how Europe is translating its sovereignty ambitions into action across finance, energy and digital infrastructure.

⌚ 09:00 > 11:00

**Comment assurer la protection des infrastructures critiques ?**

CMS

**CMS**
law · tax · future

Infrastructures numériques, systèmes satellitaires, installations de production et réseaux de transport d'énergie, infrastructures de transport ou réseaux d'eau : les infrastructures critiques sont de plus en plus interconnectées et interdépendantes. La vulnérabilité de l'une d'entre elles peut ainsi se propager à d'autres infrastructures et provoquer des effets en cascade.

Dans un contexte marqué par la multiplication des menaces pesant sur ces infrastructures, leur protection constitue désormais un enjeu à la fois économique, industriel, sécuritaire et géopolitique. Elle suppose d'appréhender conjointement les risques physiques, cyber et humains, tout au long du cycle de vie des infrastructures, depuis leur conception et leur construction jusqu'à leur exploitation.

⌚ 09:00 > 12:00

**From Pipelines to Investable Transactions**

SOURCE

**SOURCEX**

Project Preparation, Digital Tools and Private Capital Mobilization.

On 5 November in Paris, governments, investors, developers, donors and multilateral banks convene around one practical question: what does it take to turn identified infrastructure projects into transactions that can actually mobilise private capital? Three focused panels around the upgraded SourceX platform and a direct conversation between those who prepare projects and those who finance them.

> What investors and developers need to see before they commit time or capital?

> Where promising projects stall – and how to close the preparation gap, including on economic corridors?

> Who closes the gap: project preparation facilities, MDBs, digital tools and private-sector engagement?

🕒 NOV.5 09:00
➤ NOV.6 13:15



Infrastructure Forum 2026

OECD



Policy priorities for resilient, competitive and secure economies.

This year's Infrastructure Forum will support the identification of policies that can ensure that investments in infrastructure are future-proofed, can contribute to long-term productivity growth and have greater capacity to respond to shocks. The Forum will bring together perspectives from a wide range of stakeholders involved in the planning and financing of infrastructure as well as in assessing its impact on the economy and society. The Forum will provide a platform to exchange views and best practices that can support more effective approaches to infrastructure resilience.



🕒 12:00 ➤ 15:30



Financing decarbonization: Turning climate targets into investable infrastructure

DENTONS



Europe has set ambitious decarbonization targets. The next challenge is to transform those targets into infrastructure projects that are technically deliverable, commercially viable, and capable of attracting capital at scale. In this workshop, we bring together infrastructure investors, financial institutions and Dentons partners focused on energy and infrastructure financing and regulation for a panel discussion on this hot topic. Join us to explore recent legislative developments related to climate targets, investment opportunities in decarbonization, and how to make such projects more bankable and attractive to investment.

DENTONS

🕒 12:30 ➤ 18:30



Infraday

NATIXIS CIB



🕒 15:00 ➤ 18:00



Financing Water Resilience: From Vision to Investment Pathways

EUROPEAN INVESTMENT BANK



In September 2025, the EIB Institute convened Europe's first Water Resilience Roundtable, bringing together financiers, policymakers and infrastructure practitioners to explore why water investment in Europe continues to lag despite growing urgency. The resulting White Paper, Future-Proofing Europe's Water Systems: From Vision to Investment Pathways, argues that Europe's central constraint is not a shortage of finance but how water investments are originated, coordinated, funded and governed, and sets out eight moves toward a new investment paradigm, from mission-driven, place-based planning to new funding ecosystems and stronger cross-sector governance.



European
Investment Bank

🕒 17:00 ➤ 21:00



Les contrats de concession d'infrastructure à l'épreuve des risques géopolitiques

LACOURTE RAQUIN & ASSOCIÉS



LACOURTE
RAQUIN & ASSOCIÉS

Axe 1 – L'allocation du risque géopolitique dans les concessions : où s'arrête le risque transféré au concessionnaire ? À partir de quel seuil une perturbation géopolitique cesse-t-elle de relever du risque assumé par le concessionnaire ?

Axe 2 – Les outils juridiques pour faire face aux crises. Imprévision, fait du prince, sanctions internationales.

Axe 3 – Les obligations réglementaires de sécurité et de résilience. De plus en plus d'obligations réglementaires s'imposent aux concessions, en particulier lorsqu'elles portent sur des activités d'opérateur d'importance vitale (cf. encore il y a quelques jours la loi du 16 août 2026 sur les stocks stratégiques) : quelles conséquences ? quels financements ?

Axe 4 – L'assurabilité des risques géopolitiques. Quels risques sont devenus plus difficiles à assurer, voire inassurables ? Comment anticiper contractuellement la dégradation du marché de l'assurance.

🕒 18:30 > 22:00



Le XXI^e siècle, siècle des infrastructures : de l'électron au token

PROSKAUER



Proskauder

Dans le cadre de Paris InfraWeek, Proskauder réunit des experts de l'énergie, des data centers et de l'investissement à l'occasion de la table ronde : « De l'électron au token ».

Ils croiseront leurs regards sur les enjeux énergétiques, industriels et financiers liés à l'essor des infrastructures numériques.

🕒 08:30 > 12:00



From Connection Agreement to Investment Decision: Understanding France's Grid Access Framework

INFRAVENIR



infravenir

The bankability of a project, and more broadly investment decisions concerning major projects, depend closely on securing grid connection, whether for power generation projects, storage facilities, or digital infrastructure such as data centers.

To better understand how the connection process works in France and what the key challenges and actions of network operators are in order to meet connection demand, we will look back at the fundamentals of grid connection and its ongoing developments, in a discussion with Nicolas Haeusser, Deputy Commercial Director in charge of connections at RTE. We will first address the fundamentals: the division of roles between distribution and transmission system operators, the main stages of a connection request, how available capacity and potential grid constraints are assessed, and the key drivers of a project's cost and timeline. We will then discuss the major changes currently underway.

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