

Event hosted in **French & English**. Simultaneous interpretation provided only in *Salle des Conférences*.  
**MASTER OF CEREMONY:**

**Charlotte KAN**, *International journalist, moderator, and Master of Ceremonies*

**INAUGURAL DAY**

**MONDAY NOVEMBER 3**



**2025 PARIS INFRAWEEK INAUGURAL DAY**

**Infrastructure: A Strategic Asset in a Global Shift**  
*Sovereignty - Competitiveness - Resilience*

**PLENARY SESSIONS** [*Salle des Conférences*]

**PARALLEL SESSIONS** [*Bloch-Lainé Room*]

**7:45** Welcome & Registration

**8:45 > 9:30** Introduction & Opening Addresses

- **Roland LESCURE**, Minister of the Economy, Finance and Industrial, Energy and Digital Sovereignty
- **Khaled S. ALKHATTAF**, Chief Executive Officer, Saudi Investment Promotion Authority (SIPA)
- **Augustin de ROMANET**, Chairman, Paris EUROPLACE

**9:15 > 10:45** Country of Honor: Kingdom of Saudi Arabia

**PRESENTATIONS:**

- **Mohammed ALSMARI**, Associate Director - Partnerships & Investment Development, Shareek
- **Ryan JAZZAR**, Senior Business Development Specialist, Ministry of Investment

**PANEL DISCUSSION ON INFRASTRUCTURE FUNDING:**

**MODERATOR:** **Olga MELO ZANELLI**, Partner, Herbert Smith Freehills Kramer

- **Fahad ALHASHEM**, Assistant Deputy Minister of Investment Development, Ministry of Investment
- **Sattam ALJUHANI**, Chief Financial Officer and Acting Chief Investment Officer, INFRA
- **Abbas HUSAIN**, Head, Infrastructure & Development Finance Group, Standard Chartered Bank
- **Representative from National Center For Privatization & PPP (NCP)**

**9:30 > 10:15** **PLENARY SESSION 1:**  
**Infrastructures: Mapping Strategic Assets & Business Models**

**MODERATOR:** **Patrick TARDIVY**, Partner, Orrick

- **Gwenola CHAMBON**, CEO & Founding Partner, Vauban Infrastructure Partners, Chairman of the Infrastructure Commission, France Invest
- **Jean-François DUSCH**, Global Head of Infrastructure & Structured Finance, Edmond de Rothschild Asset Management
- **Xavier GIRRE**, Chief Executive Officer, Suez
- **Jon PHILLIPS**, Chief Executive Officer, Global Infrastructure Investor Association

**10:45 > 11:45** **PARALLEL SESSION 1:**  
**L'évolution du financement des infrastructures et le rôle des fonds de dette**

**MODÉRATEUR:** **Charlotte LAVIT D'HAUTEFORT**, Directrice Dette Infrastructure, Arkéa Asset Management, Présidente du Club Infrastructures, AFG

- **Laurent CHABOT**, Managing Director, Co-Head Infrastructure Finance, Société Générale
- **Rémy ESTRAN**, Directeur Général, Scientific Climat Ratings, EDHEC Climate Institute
- **Michel KAHAN**, Président, Syntec-Ingenierie, Président, SETEC
- **Paul LOISEL**, Associé, Energie et Infrastructure, Orrick
- **Philippe VARIN**, Chair, International Chamber of Commerce

10:15 > 10:35

**DISCUSSION 1:**  
**Infra: Cementing Sovereignty and Building Resilience in an Ever-evolving Global Context**

**MODERATOR:** Samuel BORDELEAU, Partner, Energy & Infrastructure, Linklaters

- Aurélien HAMELLE, President for Strategy & Sustainability and member of the Executive Committee, TotalEnergies
- Alain RAUSCHER, Co-founder, Chairman of the Board & CEO, Antin Infrastructure Partners

10:35 > 11:30

**PLENARY SESSION 2:**  
**Energy Transition and Strategic Autonomy**

**MODERATOR:** Elsa WOLF-BERTHELAY, Director, Fin Infra, French Treasury

- Bérénice ARBONA, Head of Infrastructure Debt – Real and Private Assets, LBP AM
- Alex BRIERLEY, Co-Head, Octopus Energy Generation
- Mathias DANTIN, Partner, Herbert Smith Freehills Kramer
- Benoît GILLOCHET, Co-Head of Infrastructure Europe, Ardian
- Lénaïg TRENAUX, Global Co-Head of Energy, Battery, Mining & Industries – Sustainable and Impact Advisory, Société Générale

11:45 > 12:45

**PARALLEL SESSION 2:**  
**M&A Infrastructures : tendances 2025 et nouvelles perspectives**

**MODÉRATEUR :** Barthélémy COURTEAULT, Associé, Bredin Prat

- Mokhtar ABDALLAOUI MAAN, Managing Director, M&A, Infrastructure, Crédit Agricole CIB
- Lucie BOCEL, Head of France, Executive Director, Howden M&A
- Prune DES ROCHES, Associée, Andera Partners
- Guillaume VIGNERAS, Managing Director – Transport and Infrastructure, Rothschild & Co

11:30 > 11:50

**DISCUSSION 2:**  
**Sovereignty & Digital**

[IN FRENCH]

**MODERATOR:** Darko ADAMOVIĆ, Partner, Gibson Dunn

- Vincent LEVITA, Founder and CEO, InfraVia Capital Partners
- Thomas REYNAUD, Chief Executive Officer, ILIAD

11:50 > 12:30

**PLENARY SESSION 3:**  
**Digital Infrastructure at a Crossroads: New Assets in a Changing World**

**MODERATOR:** Alexis HOJABR, Partner, White & Case

- Bertrand de LA BORDE, Director, Global Head Infrastructure, IFC – World Bank Group
- Elitza IORDANOVA, Managing Director Infrastructure and Infra-telecom financing, BNP Paribas
- Mamoun JAMAI, Head of Digital Infrastructure – Infrastructure Division, Abu Dhabi Investment Authority (ADIA)
- Eric MEYER, Managing Director France, RBC Capital Markets

12:30 > 13:00

**“InfraNextGen” Awards Ceremony – Infrastructure Young Professional**

13:00 > 14:00

**LUNCHEON**

14:10 > 14:30

**DISCUSSION 3:**  
**The Crossroads of Transformational Infrastructure Development**

**MODERATOR:** Amir H. JAHANGUIRI, Partner, Willkie Farr & Gallagher LLP

- Thierry DEAU, Founder & CEO, Meridiam
- Françoise LOMBARD, Chief Executive Officer, Proparco

14:30 > 15:15

## PLENARY SESSION 4: Navigating the Global Shift: Financing Strategic Infrastructure in Emerging Economies

**MODERATOR:** Talya MISIRI, Senior Reporter, Infracore

- Tom CEUSTERS, Director Treasury Capital Markets & Investments, IFC – World Bank Group
- Henrik RABER, Global Head of Global Banking, Standard Chartered Bank
- David SYED, Partner, Head of Sovereign Advisory, Dentons Europe

14:00 > 15:00

## PARALLEL SESSION 3: Infrastructures Satellitaires : défis et nouveaux enjeux, quelles perspectives ?

**INTRODUCTION & MODÉRATION :**

Ilham DJEHAICH, Présidente, InfraNum, Directrice générale, Altitude Infra THD

- Stéphane LELUX, Directeur, Tactis
- Etienne LESOEUR, Directeur des Relations Publiques, Eutelsat
- Samuel MAMOU, Directeur, Alliance NewSpace
- Gregory TULQUOIS, Avocat Associé, DLA Piper

15:15 > 15:45

## DISCUSSION 4: Rethinking Global Connectivity & Strategic Corridors

**MODERATOR:** Charlotte KAN, International journalist, moderator, and Master of Ceremonies

- Rémy FEKETE, Partner, Jones Day
- Gérard MESTRALLET, French President Special Envoy for IMEC – India-Middle East-Europe Economic Corridor –
- Henrik RABER, Global Head of Global Banking, Standard Chartered Bank

15:45 > 16:45

## PLENARY SESSION 5: How to Scale Up the Energy Transition?

[IN FRENCH]

**MODERATOR:** Boris MARTOR, Partner, Bird & Bird

- Guillaume CAMUS, Investment Director, Infrastructure, IFM Investors
- Sophie LOIODICE, Global Head of Resources & Industry, Crédit Agricole CIB
- Julie NIEDZIELSKI-COLOMBET, Director, Specialised Finance Europe, National Australia Bank Europe
- Nicolas ROCHON, Founder & Chairman, Rgreen Invest
- Barbara THIERART-PERRIN, Senior Vice-President Innovation & Development, Veolia

16:45 > 17:45

## PLENARY SESSION 6: Les nouvelles mobilités : quelles solutions pour quels investisseurs ?

[IN FRENCH]

**MODÉRATEUR :** Eric VILLATEAU, Partner, DLA Piper

- Dominique BUSSEREAU, Ancien ministre, Président de département, Président, Ambition France Transports
- Benjamin GALLEZOT, Délégué interministériel aux approvisionnements et minerais stratégiques (DIAMMS)
- Thomas LABERGÈRE, Directeur Général France, ING
- Raphael LANCE, Global Head of Private Assets and Head of Energy Transition Funds, Mirova
- Valérie VESQUE-JEANCARD, Présidente, VINCI Railways, Directrice déléguée France, Chili et République dominicaine, VINCI Airports

16:00 > 17:30

## PARALLEL SESSION 4: La Gestion de l'eau : enjeux de sobriété et de financement

**MODÉRATEUR :** Stéphane MANOUKIAN, Associé, Consulting, EY

- Hadrien BAJOLLE, Directeur de projet, Fin Infra, Direction générale du Trésor
- François BERGERE, Délégué général, Institut de la Gestion Déléguée (IGD)
- Estelle GRELLIER, Présidente, SAUR France

See the next page for the rest of the panel ▶

- **Tristan MATHIEU**, Directeur RSE, affaires publiques et développement durable, Veolia
- **Régis TAISNE**, Chef du département « cycle de l'eau », FNCCR
- **Maria SALVETTI**, Directrice du Département Eau et Déchets, Florence School of Regulation
- **François TENAILLEAU**, Avocat Associé, CMS Francis Lefebvre

17:45 > 18:45

## CLOSING SESSION | Session de clôture

### Financement de la Défense : comment aligner les capitaux sur les objectifs stratégiques ?

[IN FRENCH]

**MODÉRATEUR** : **Charlotte KAN**, International journalist, moderator, and Master of Ceremonies

- **Bernard CAZENEUVE**, Ancien Premier Ministre, Associé, August Debouzy
- **Anne-Christine CHAMPION**, Co-Directrice de la Banque de Grande Clientèle et Solutions Investisseurs, Société Générale
- **Ambroise FAYOLLE**, Vice-Président, Banque Européenne d'Investissement
- **Pascal LAGARDE**, Directeur Exécutif en charge de l'international, de la stratégie, des études et du développement, Bpifrance
- **Benoît LAROCHE DE ROUSSANE**, Directeur de l'industrie de défense, Direction Générale de l'Armement, Ministère des Armées

17:30 > 19:30

## PARALLEL SESSION:

### Leveraging sustainable infrastructure investment through multi-stakeholder coalitions and partnerships

- **Anders ALFREDSON**, ECA Finance and Infrastructure Sponsor Coverage, Standard Bank Group
- **Eric DAVID**, Head of the Economic Service of the French Representation to the OECD
- **Christian DÉSÉGLISE**, Board Member, Fast Infra Group
- **Jean-François HABEAU**, Director, Meridiam, General Manager, Fast Infra Group
- **Morgane HUCHET**, Global Infrastructure Basel (GIB), Switzerland
- **Carolin KÖNIG**, Manager for Finance Partnerships and Infrastructure Investments Cities Division, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH
- **Richard LENGRAND**, Director of Road Operations and Maintenance, Egis
- **Pedro NICOLAU**, Head of Integrations and Digital Integration Officer, Sustainable Infrastructure Foundation (Source's Executing Agency)
- **Mariana Carolina SILVA ZUNIGA**, Senior Infrastructure Finance Specialist, Global Infrastructure Facility (GIF), USA
- **Mamiko YOKOI-ARAI**, Deputy Head of Financial Markets Division, Head of Infrastructure, Organisation for Economic Co-operation and Development (OECD)



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